# Los Angeles County

Executive Committee on Regional Homeless Alignment

Kristen Aster, ECRHA Executive Director LA County Homeless Initiative

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# **Background: Blue Ribbon Commission on Homelessness Report**

- On May 3, 2022, the Los Angeles County Board of Supervisors ("Board") adopted seven recommendations approved by the Blue Ribbon Commission on Homelessness ("BRCH").
- One of the recommendations was to **create a forum to convene decisionmakers** and thought leaders from across the region to discuss goal-setting, policy, funding, fundraising, philanthropic initiatives, operations, data, equity, and the "fair share" of resources.
- The Executive Level team would be made up of elected officials and decisionmakers from the County, Cities, and the State. An advisory body could be created to support the Executive Level team.

# **Background: August 2023 Board Motion**

- Based on the recommendation by the BRCH, the Board created Executive
  Committee on Regional Homeless Alignment ("ECRHA") to develop one plan to
  address homelessness, establish a common set of performance indicators,
  align resources, and provide oversight.
- The Board also created the Leadership Table on Regional Homeless Alignment ("LTRHA") to serve as an advisory body supporting the work of the ECRHA.
- Together, the ECRHA and LTRHA would:
  - o identify most effective strategies,
  - o scale solutions,
  - o align private and public funding, and
  - o communicate the vision.

# **Role and Authority of ECRHA: Board Motion**

- Develop one plan and drive one effort regionally.
- Establish a common set of performance indicators and make collective decisions based on best available data.
- Align funding and resources within each member's respective jurisdiction or area of influence.



### Role and Authority of ECRHA: Measure A

Recognizing ECRHA and LTRHA as entities created by the Board, Measure A directs the bodies to fulfill additional and more specific roles. Measure A defines ECRHA and LTRHA as follows:

- "Executive Committee" means the body established by the motion of the Board approved as agenda item 18 on August 8, 2023, to establish a regional governance structure for homelessness services. The Board may amend that body from time to time, or any body the Board designates as the successor to that body.
- "Leadership Table" means the body established by the motion of the Board approved as agenda item 18 on August 8, 2023, to act as an advisory body supporting the work of the Executive Committee including philanthropy, lived expertise, veterans, faith community, and others, as that body may be amended from time to time by the Board, or any body the Board designates as the successor to that body.

#### Measure A: ECRHA and LTRHA Roles

# **Executive Committee on Regional Homeless Alignment**

- Evaluate progress toward goals, with an emphasis on goals 1, 2, and 3.
- Formulate baseline and target metrics no later than April 1, 2025.
- Make recommendations to the County on the regional plan.
- Develop best practices for standardization of care.
- Oversee and make recommendations regarding the expenditure of funds allocated to the County and LACDA.
- Make recommendations to the BOS and LACAHSA to redirect funds to or away from specific programs for which target metrics have not been achieved by December 31, 2030.
- Formulate new baseline and target metrics informed by annual evaluations and program performance no later than October 1, 2031.
- Evaluate progress toward these new metrics at least every 5 years thereafter and make recommendations to the Board of Supervisors and LACAHSA.

#### Measure A: ECRHA and LTRHA Roles

# **Leadership Table for Regional Homeless Alignment**

- Provide input to ECRHA and LACAHSA on baseline and target metrics.
- Provide input to ECRHA on best practices for standardization of care.
- Provide input to ECRHA regarding the expenditure of funds allocated to the County and LACDA.

# Committee on Best Practices for Standardization of Care

Executive Committee for Regional Homeless Alignment

#### **Objectives for the Committee**

#### By June 27, 2025, report back to ECRHA on:

- Progress to establish **practice standards and performance indicators** that will ensure that funded strategies contribute to Measure A's regional goals, including equity goals.
- The standards recommended by the Committee should be added to service contracts that are funded through Measure A, to ensure regional alignment on practice standards and data collection and reporting to monitor progress.

#### By July 25, 2025, report back to ECRHA on:

- Possible enhancements to the regional plan that deepen data collection and operational coordination, and further elevate opportunities for alignment between jurisdictional partners.
- A recommended **standing process** to identify and recommend areas for jurisdictions to better align policy and program design, collaborate to remove roadblocks and scale effective programs, identify opportunities for system and cost efficiencies, and drive investment toward greatest impact.

9

# **Committee Timeline**

DATE	MEETING TOPIC
April 10, 2025	Initial meeting
May 1, 2025	Align on standards of care and data gathering approach for interim housing
May 15, 2025	Align on standards of care and data gathering approach for <b>permanent supportive</b> housing
May 29, 2025	Align on standards of care and data gathering approach for time-limited subsidies
June 12, 2025	Align on standards of care and data gathering approach for outreach and encampment resolution
June 26, 2025	Align on standards of care and data gathering approach for <b>prevention</b>
July 25, 2025 ECRHA Meeting	Committee leadership reports to ECRHA on progress to establish quality standards.
July 10, 2025	Align on recommended enhancements to the regional plan and a recommended standing process to drive investments to greatest impact
July 25, 2025 ECRHA Meeting	Committee leadership reports to ECHRA on possible enhancements to the regional plan and a standing process to support regional coordination.
August 14, 2025	Transition to monthly meetings; second Thursday of every month from 12:00 – 1:30 p.m.

# **Defining Regional "Standards of Care"**

#### Seven proposed elements of an effective standard of care:

- 1. Shared, measurable performance targets
- 2. Regionally consistent approach to service delivery appropriate for the population being served
- 3. Regionally consistent approach to gathering data to track progress
- 4. Regionally consistent approach to performance management

5. Regular public reporting to support accountability

6. Support for providers and our workforce

7. Regional commitment to learning and refining

# Thank You





Homeless Sector Town Hall May 16, 2025

What is the Expenditure Plan?

#### The FY2025-26 Expenditure Plan answers two critical questions:

#### 1. Funding Allocations

How much funding will each jurisdiction receive?

#### 2. Eligible Uses

How can funding be spent?

# The Expenditure Plan is a first step in LACAHSA's ongoing planning process:

May	June	July
Draft Expenditure Plan Draft MOUs	Final Expenditure Plan Final MOUs Agency Operating Budget	Program Guidelines
	<b>Draft Program Guidelines</b>	



**Eligible Uses Overview** 

The Expenditure Plan describes eligible uses for LACAHSA funding. Uses were selected to give LACAHSA and Eligible Jurisdictions flexibility in their approach.

Production, Preservation, & Ownership	Renter Protection & Homelessness Prevention	Technical Assistance	
Direct Project Investments	Intake and Assessment	Local Agency Technical Assistance Grants	
Impact Fund	Legal Assistance & Tenant Outreach	Local Agency Technical Assistance Grants – Small Cities	
Rental and Operating Subsidies	Emergency Rental Assistance	Direct Programming	
LACAHSA Mortgage	Short Term Income Support	Program Design, Administration, Monitoring, & Evaluation	
Ownership Products	Flexible Financial Assistance	Professional Services Support	
	Relocation Assistance		

#### 4. LACAHSA Mortgage

The LACAHSA
Mortgage also creates a
locally controlled, onestop shop for affordable
housing finance.

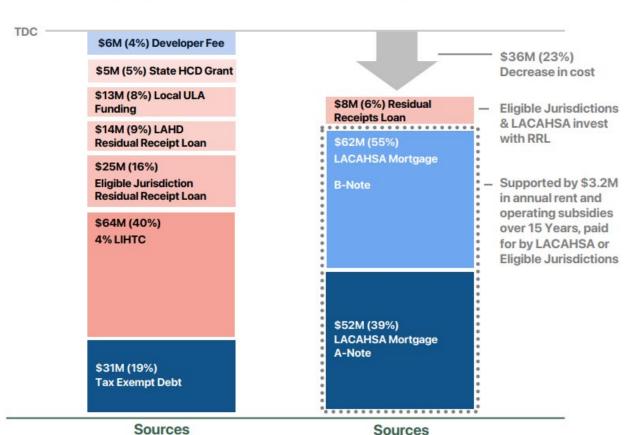
By combining operating subsidies, lower cost capital, and shorter timelines LACAHSA aims to drive down production costs.

4% LIHTC TDC per unit: \$796K

VS.

**LACAHSA Mortgage** 

TDC per unit: \$615K



#### Renter Protection & Homelessness Prevention (RPHP) Uses

Short Term Income Support

Flexible Financial Assistance

Relocation Assistance

RPHP uses are designed to provide services to lower income individuals and households that are currently housed, to protect renters from housing instability, displacement, and homelessness.

Intake and Assessment	Intake and assessment involve identifying individuals and families at risk of losing their housing, assessing their needs, and connecting them with resources and support to avoid homelessness.		
Legal Assistance and Tenant Education	Legal Assistance provides legal representation and other legal services to renters facing eviction or at risk of homelessness.		
	Emergency rental assistance provides financial assistance for rental		

Legal Assistance and Tenant Education	Legal Assistance provides legal representation and other legal services to renters facing eviction or at risk of homelessness.	
Emergency Rental Assistance	Emergency rental assistance provides financial assistance for rental expenses to support the stabilization of households at risk of experiencing homelessness for a maximum of six months.	

households at risk of experiencing homelessness.

range of expenses for a maximum of six months.

landlord requirements can vary by jurisdiction.

Short-term income support provides financial assistance directly to

support the stabilization of households at risk of experiencing

Flexible financial assistance provides an array of financial assistance to

Relocation assistance provides financial assistance that is expended exclusively on relocation expenses for households experiencing

displacement. In many jurisdictions, landlords are required to provide relocation assistance to tenants experiencing displacement. However,

homelessness. Flexible financial assistance may be offered in conjunction with emergency rental assistance and is designed to be used for a wider

Table 10. Estimated LACAHSA Funding for Renter Protection and Homelessness Prevention by Jurisdiction

No	Agency	TOTAL for RPHP	% of RPHP Total	% of LACAHSA Total	
1	LACAHSA (including small cities TA)	\$34,449,643	30.0%	9.00%	
2	Burbank-Glendale-Pasadena Regional Housing Trust	\$2,137,002	1.9%	0.56%	
3	Cities of Lancaster & Palmdale*	\$2,142,219	1.9%	0.56%	
4	City of Glendale	\$2,105,698	1.8%	0.55%	
5	City of Long Beach	\$4,646,518	4.0%	1.21%	
6	City of Los Angeles	\$39,560,271	34.5%	10.34%	
7	City of Santa Clarita	\$886,244	0.8%	0.23%	
8	Gateway Cities Council of Governments/ Gateway Cities Affordable Housing Trust	\$8,102,103	7.1%	2.12%	
9	Las Virgenes/Malibu Council of Governments	\$166,605	0.1%	0.04%	
10	San Fernando Valley Council of Governments	\$146,780	0.1%	0.04%	
11	San Gabriel Valley Council of Governments/ San Gabriel Valley Regional Housing Trust	\$8,172,640	7.1%	2.14%	
12	South Bay Cities Council of Governments South Bay Regional Housing Trust	\$4,886,096	4.3%	1.28%	
13	Unincorporated Los Angeles County	\$5,312,453	4.6%	1.39%	
14	Westside Cities Council of Governments	\$2,117,872	1.8%	0.55%	
	Annual Board Priorities**	-	-	-	
	TOTAL	\$114,832,143	100.0%	30.00%	

FY 25-26
Funding
Landscape



# **FY 25-26 Major Funding Reductions**

Funder	Funder Program	FY24-25 Budget Approved	FY25-26 Budget Anticipated	Variance
County of Los Angeles Aging and Disabilities Department (via CDSS*)	Home Safe Program	\$12,000,000	\$0	-\$12,000,000
County of Los Angeles Department of Public Social Services (via CDSS*)	CalWORKs Housing Support Program	\$63,146,432	\$25,800,000	-\$37,346,432
California Department of Housing and Community Development	Homeless Housing, Assistance, and Prevention (HHAP) Round 6	\$102,557,467	\$86,772,936	-\$15,784,531
California Department of Housing and Community Development	Encampment Resolution Grant Round 2L	\$6,603,156	\$0	-\$6,603,156
California Department of Housing and Community Development	Encampment Resolution Grant Round 2R	\$6,574,031	\$0	-\$6,574,031
County of Los Angeles	Measure A	\$278,626,000	\$237,559,783	-\$41,066,217

